



Community Rapid Response Service (ComRRS) Hospital in the Home (HITH)

Hospital avoidance: collaborating to improve patient and system outcomes

Presenters

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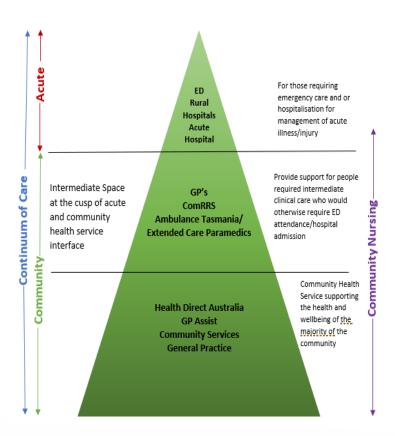




Background



- 2016 pilot program looking at hospital avoidance initiatives
- Aimed to "fill a gap"







Why the need?



- GP referrals to the LGH ED account for approximately 30% of presentations (Unwin et al, 2016)
- Flexible service needed for high acuity community patients (Young et al, 2015)
- Hospital avoidance initiative
- Right care, at the right place, at the right time, by the right provider





Successes



- 12 month ComRRS North evaluation 358 referrals, 3878 client contacts
- 96% of GP's surveyed said they would otherwise have referred the patient to ED
- In 2018 ComRRS received ongoing funding for the North service and a state-wide roll-out





ComRRS Principals



- Nurse Practitioner led ComRRS team works in a shared care relationship with the patient's usual GP
- GP provides a referral/treatment plan, and maintains clinical governance
- Person focused
- Multidisciplinary care





ComRRS South



- Commenced July 2019
- Base Glenorchy Health Centre
- Hours 7:30pm 10:00pm, 365 days per year
- 4 hour response time to referral
- Short term intervention up to 4 weeks
- Inclusive of RACF residents





ComRRS Inclusion Zone



Approximately 30 minute inclusion area from the Glenorchy Health Centre:

- New Norfolk
- Brighton
- Kingston
- Midway Point
- Lauderdale







Referral Data



Total # of ComRRS South referrals	563
Total # of referring GP Practices	77
Total # of referring GPs	165
Av LOS	2.69 days
Top 5 Diagnostic Groups	Cellulitis
	UTIs
	Pneumonia
	AKI/dehydration
	CCF

Data range 29/07/2019 - 16/03/2021





Referral and Communication



- Phone call discussing referral and outlining request
- ComRRS GP Treatment Plan fax or email
- GP Assist
- HCS
 - Informal communication
 - Formal communication





GP & Consumer Feedback



- 'They were nothing short of fantastic thoroughly professional, great communicators, empathetic and clearly dedicated to a good outcome for mum'
- 'What an amazing service! It is my pleasure to help you or your colleagues'
- 'What you're doing to help keep patients out of the hospital is amazing'





ComRRS Key Point



- Hospital avoidance initiative
- GP referral only
- GP/ComRRS shared care relationship
- GP governance
- Nurse Practitioner clinically lead ComRRS team
- High intensity, flexible, responsive person centred care, delivered in the community setting (including RACF)
- No cost to patient (with the exception of GP consultations and pharmaceuticals)
- Catchment area 30 minutes from Glenorchy













Background

- Started in Melbourne during mid-1990s
- RHH had a program in the early 2000s
- RHH HITH MOC discussions and feasibility studies in 2017
- Acceleration of the service rollout in response to the COVID 19 pandemic







HITH Evidence Base

 Patients have better or equal clinical health outcomes compared to admissions to inpatient settings

- Patients and their carers report increased satisfaction when treated via HITH models
- Healthcare expenditure relating to service provision is lower







Why the need?

- Limited availability of hospital beds
- Reduced capacity to flexibly use beds
- Increasing demand for hospital care:
 - Ageing population
 - o COVID -19 Pandemic







Goal

- Strategy to improve RHH patient flow and capacity
- Cost-effective acute care delivery option
- Enables acute patients, requiring specialist care and intervention to safely receive care in a community setting
- Integrated service model
- Flexible, patient-centred approach to care







HITH PRINCIPLES

• Care delivered in community setting, as a substitute for in-hospital acute care.

- Patients remain as 'in-patients', admitted to the virtual HITH ward, under the care of the HITH Medical Consultant
- Care equivalent to care received in the hospital







RHH HITH

12-bed trial approved in December 2019

Integrated service

 Using existing Community Rapid Response Service (ComRRS) to implement service with Gen Med

Current annual HITH's budget is \$2.315m

• 12 occupied beds the CPD = \$528.50







HITH Team

HITH/ComRRS/NNDH **Nurse Practitioners** (acute conditions in community settings)

Community Based HITH/ ComRRS nurses (acute nursing care in the community)

Hospital Specialists (various specialties managed by General Medicine)



Clinical Nurse Managers (assess and respond to patient identified clinical changes out of hours)

Services Supporting HITH

HITH Hospital

Pharmacist

Allied Health (rapid response to acute

needs in community

settings)

Transit Lounge

Clinical & Community

- **Imaging**
- Pathology
- Ambulance Tas
- Short term community support services

Administration Support for HITH

- ComRRS/HITH Admin
 - General Medicine Admin
 - ED & Ward Clerks
 - Health Information Management (GHC)

Integrated Operations Centre







HITH Data

Total # of HITH patients	280
Total bed days	1423
HITH patients transferred back to RHH	19 (6.78%)
Av LOS (HITH competent)	5.21
Top 5 Diagnostic Groups	Cellulitis
	CCF
	Pneumonia
	UTI
	AKI/Nephritis







Communication

GP HCS

- On transfer to HITH
 - Outline HITH Treatment Plan
 - GP unable to bill Medicare. Patient will be an inpatient of the RHH HITH
- Upon discharge







HITH Key Points

- RHH virtual ward
- Acute in-patient care in the community setting
- High intensity, flexible, responsive person centred care, delivered in the community setting (including RACF*)
- Catchment area 30 minutes from Glenorchy
- GP unable to bill Medicare. Admitted as HITH RHH inpatient







Where to from here?



- Current DHHS evaluation ComRRS & HITH
- Business case submission requesting permanent funding
- Service growth
 - Expansion of inclusion zone
 - Telehealth
- Nursing professional growth NP Candidate







Questions











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References



- Unwin M et al, 2016 "Why are we waiting? Patients' perspectives for accessing emergency department services with non-urgent complaints". *International Emergency Nursing* issue 29:3-8
- Young, J et al. 2015 "The second national audit of intermediate care". Age and Ageing Volume 44, issue 2, 1 March 2015, 182– 184



